Translation

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Summary of Consolidated Financial Results for the Year Ended March 31, 2021 (Based on Japanese GAAP)

May 10, 2021

Company name: IRISO ELECTRONICS CO., LTD.

Stock exchange listing: Tokyo

Stock code: 6908 URL http://www.iriso.co.jp

Representative: President & Representative Director Hitoshi Suzuki

Inquiries: Senior Managing Executive Officer / General

Manager of Administration Division Mitsuyoshi Toyoshima TEL 045-478-3111

Scheduled date of ordinary general meeting of shareholders: June 22, 2021
Scheduled date to file Securities Report: June 23, 2021
Scheduled date to commence dividend payments: June 23, 2021

Preparation of supplementary material on financial results: Yes Holding of financial results meeting: Yes

(Amounts less than one million yen are rounded down)

1. Consolidated financial results for the year ended March 31, 2021 (from April 1, 2020 to March 31, 2021)

(1) Consolidated financial results

Percentages indicate year-on-year changes

| | Net sales | Operating profit | Ordinary profit | Profit attributable to owners of parent | |
|---------------------------|-------------------|-------------------|-------------------|-----------------------------------------|--|
| | Millions of yen % | |
| Year ended March 31, 2021 | 36,520 (7.8) | 2,900 (37.3) | 2,970 (36.4) | 2,141 (34.8) | |
| Year ended March 31, 2020 | 39,614 (7.5) | 4,628 (23.9) | 4,668 (26.2) | 3,287 (11.7) | |

(Note) Comprehensive income: Fiscal year ended March 31, 2021: ¥4,394 million [173.0%] Fiscal year ended March 31, 2020: ¥1,610 million [(58.7)%]

| | Earnings per share | Diluted earnings per share | Net income/equity | Ordinary profit/total assets | Operating profit/net sales |
|---------------------------|--------------------|----------------------------|-------------------|------------------------------|----------------------------|
| | Yen | Yen | % | % | % |
| Year ended March 31, 2021 | 90.89 | - | 4.1 | 4.8 | 7.9 |
| Year ended March 31, 2020 | 139.49 | - | 6.4 | 7.6 | 11.7 |

(2) Consolidated financial position

| | Total assets | Net assets | Equity ratio | Net assets per share | |
|----------------------|-----------------|-----------------|--------------|----------------------|--|
| | Millions of yen | Millions of yen | % | Yen | |
| As of March 31, 2021 | 63,941 | 54,731 | 85.0 | 2,306.16 | |
| As of March 31, 2020 | 60,638 | 51,519 | 84.4 | 2,172.66 | |

(Reference) Equity: As of March 31, 2021: ¥54,348 million As of March 31, 2020: ¥51,202 million

(3) Consolidated cash flows

| | Cash flows from operating activities | Cash flows from investing activities | Cash flows from financing activities | Cash and cash equivalents at end of period |
|---------------------------|--------------------------------------|--------------------------------------|--------------------------------------|--------------------------------------------------|
| | Millions of yen | Millions of yen | Millions of yen | Millions of yen |
| Year ended March 31, 2021 | 6,234 | (4,881) | (1,379) | 14,260 |
| Year ended March 31, 2020 | 6,830 | (6,482) | (1,664) | 13,819 |

2. Cash dividends

| | Annual dividends per share | | | | | Total cash | Dividend | Ratio of |
|---------------------------------------|----------------------------|--------------------|--------------------|--------------------|-------|----------------------|--------------------------------|----------------------------------------------|
| | 1st quarter-end | 2nd quarter-end | 3rd quarter-end | Fiscal year-end | Total | dividends (Total) | payout ratio (Consolidated) | dividends to net assets (Consolidated) |
| | Yen | Yen | Yen | Yen | Yen | Millions of yen | % | % |
| Year ended March 31, 2020 | - | 0.00 | - | 50.00 | 50.00 | 1,183 | 35.8 | 2.3 |
| Year ended March 31, 2021 | - | 0.00 | - | 50.00 | 50.00 | 1,183 | 55.0 | 2.2 |
| Year ending March 31, 2022 (Forecast) | - | 0.00 | - | 60.00 | 60.00 | | 29.5 | |

3. Forecast of consolidated financial results for the year ending March 31, 2022 (from April 1, 2021 to March 31, 2022)

Percentages indicate year-on-year changes

| | Net sales | | Operating profit | | Ordinary profit | | Profit attribut owners of p | | Earnings per share |
|------------|-------------|------|------------------|-------|-----------------|-------|--------------------------------|-------|-----------------------|
| | Millions of | % | Millions of | % | Millions of | % | Millions of | % | Yen |
| | yen | 70 | yen | /0 | yen | 70 | yen | 70 | |
| First half | 20,500 | 36.0 | 3,000 | - | 2,950 | - | 2,100 | - | 89.11 |
| Full year | 42,000 | 15.0 | 6,700 | 131.0 | 6,600 | 122.2 | 4,800 | 124.1 | 203.68 |

* Notes:

(1) Changes in significant subsidiaries during the year ended March 31, 2021

(changes in specified subsidiaries resulting in the change in scope of consolidation):

No

(2) Changes in accounting policies, changes in accounting estimates, and restatement of prior period financial statements

Changes in accounting policies due to revisions to accounting standards and other regulations:

Changes in accounting policies due to other reasons:

No Changes in accounting estimates:

No Restatement of prior period financial statements:

(3) Number of issued shares (common shares)

Total number of issued shares at the end of the period (including treasury shares):

| | As of March 31, 2021 | 24,583,698 shares | As of March 31, 2020 | 24,583,698 shares | | | | |
|---|-----------------------------------------------------|-------------------|---------------------------|-------------------|--|--|--|--|
| N | Number of treasury shares at the end of the period: | | | | | | | |
| | As of March 31, 2021 | 1,016,933 shares | As of March 31, 2020 | 1,017,024 shares | | | | |
| A | Average number of shares during the period: | | | | | | | |
| | Year ended March 31, 2021 | 23,566,728 shares | Year ended March 31, 2020 | 23,566,674 shares | | | | |

(Note) Number of treasury shares at the end of the period is presented including the Company's treasury shares held by the "Directors' compensation BIP (Board Incentive Plan) trust" (as of March 31, 2021: 106,738 shares, as of March 31, 2020: 106,940 shares). The Company's shares held by the "Directors' compensation BIP (Board Incentive Plan) trust" have been included in treasury shares deducted in calculation of the average number of shares during the period.

Consolidated financial statements Consolidated balance sheets

| | | (Millions of yer | |
|----------------------------------------|----------------------|----------------------|--|
| | As of March 31, 2020 | As of March 31, 2021 | |
| Assets | | | |
| Current assets | | | |
| Cash and deposits | 13,819 | 14,260 | |
| Notes and accounts receivable - trade | 10,104 | 11,17 | |
| Merchandise and finished goods | 4,579 | 5,06 | |
| Work in process | 27 | 4. | |
| Raw materials and supplies | 2,237 | 2,82 | |
| Other | 1,674 | 1,88 | |
| Allowance for doubtful accounts | (47) | (5 | |
| Total current assets | 32,395 | 35,20 | |
| Non-current assets | | | |
| Property, plant and equipment | | | |
| Buildings and structures | 7,571 | 7,95 | |
| Accumulated depreciation | (3,028) | (3,47 | |
| Buildings and structures, net | 4,543 | 4,48 | |
| Machinery, equipment and vehicles | 26,782 | 30,78 | |
| Accumulated depreciation | (13,922) | (16,87 | |
| Machinery, equipment and vehicles, net | 12,859 | 13,91 | |
| Tools, furniture and fixtures | 15,005 | 16,38 | |
| Accumulated depreciation | (11,610) | (12,82 | |
| Tools, furniture and fixtures, net | 3,395 | 3,56 | |
| Land | 1,732 | 1,78 | |
| Construction in progress | 3,680 | 2,76 | |
| Total property, plant and equipment | 26,211 | 26,51 | |
| Intangible assets | | | |
| Software | 272 | 33 | |
| Other | 22 | | |
| Total intangible assets | 295 | 33 | |
| Investments and other assets | | | |
| Investment securities | 595 | 63 | |
| Deferred tax assets | 702 | 72 | |
| Other | 496 | 58 | |
| Allowance for doubtful accounts | (58) | (5 | |
| Total investments and other assets | 1,735 | 1,88 | |
| Total non-current assets | 28,242 | 28,73 | |
| Total assets | 60,638 | 63,94 | |

(Millions of ven)

| | | (Millions of yen) |
|---------------------------------------------------------------|----------------------|----------------------|
| | As of March 31, 2020 | As of March 31, 2021 |
| Liabilities | | |
| Current liabilities | | |
| Notes and accounts payable - trade | 3,245 | 3,675 |
| Short-term borrowings | 358 | 389 |
| Current portion of long-term borrowings | 56 | 9 |
| Income taxes payable | 355 | 493 |
| Provision for bonuses | 467 | 455 |
| Other | 3,444 | 2,933 |
| Total current liabilities | 7,928 | 7,956 |
| Non-current liabilities | | |
| Long-term borrowings | 9 | - |
| Retirement benefit liability | 529 | 445 |
| Provision for share awards for directors (and other officers) | 8 | 125 |
| Other | 643 | 683 |
| Total non-current liabilities | 1,190 | 1,254 |
| Total liabilities | 9,118 | 9,210 |
| Net assets | | |
| Shareholders' equity | | |
| Share capital | 5,640 | 5,640 |
| Capital surplus | 8,744 | 8,744 |
| Retained earnings | 37,829 | 38,787 |
| Treasury shares | (995) | (994) |
| Total shareholders' equity | 51,217 | 52,176 |
| Accumulated other comprehensive income | | |
| Valuation difference on available-for-sale securities | 4 | 33 |
| Foreign currency translation adjustment | (21) | 2,064 |
| Remeasurements of defined benefit plans | 1 | 74 |
| Total accumulated other comprehensive income | (15) | 2,171 |
| Non-controlling interests | 317 | 382 |
| Total net assets | 51,519 | 54,731 |
| Total liabilities and net assets | 60,638 | 63,941 |

Consolidated statements of income and consolidated statements of comprehensive income Consolidated statements of income

| | | (Millions of yen) |
|---------------------------------------------------------------|------------------------------------------|----------------------------------------------|
| | For the fiscal year ended March 31, 2020 | For the fiscal year ended March 31, 2021 |
| Net sales | 39,614 | 36,520 |
| Cost of sales | 26,626 | 25,317 |
| Gross profit | 12,988 | 11,202 |
| Selling, general and administrative expenses | | |
| Transportation costs | 881 | 1,333 |
| Remuneration for directors (and other officers) | 147 | 137 |
| Salaries and allowances | 2,059 | 2,062 |
| Provision for bonuses | 211 | 210 |
| Retirement benefit expenses | 114 | 62 |
| Provision for share awards for directors (and other officers) | - | 118 |
| Welfare expenses | 470 | 448 |
| Travel and transportation expenses | 259 | 74 |
| Communication expenses | 152 | 159 |
| Rent expenses | 181 | 199 |
| Supplies expenses | 72 | 83 |
| Research and development expenses | 1,402 | 1,208 |
| Other | 2,405 | 2,202 |
| Total selling, general and administrative expenses | 8,359 | 8,302 |
| Operating profit | 4,628 | 2,900 |
| Non-operating income | | |
| Interest income | 70 | 62 |
| Dividend income | 3 | 3 |
| Subsidy income | 3 | 79 |
| Other | 61 | 38 |
| Total non-operating income | 139 | 183 |
| Non-operating expenses | | |
| Interest expenses | 26 | 27 |
| Foreign exchange losses | 57 | 31 |
| Compensation expenses | - | 36 |
| Other | 15 | 18 |
| Total non-operating expenses | 99 | 113 |
| Ordinary profit | 4,668 | 2,970 |
| Extraordinary losses | , | , , , , , , , , , , , , , , , , , , , |
| Loss on retirement of non-current assets | 172 | 122 |
| Impairment losses | 156 | 58 |
| Total extraordinary losses | 328 | 181 |
| Profit before income taxes | 4,339 | 2,788 |
| Income taxes - current | 1,014 | 658 |
| Income taxes - deferred | 21 | (56) |
| - | 1,036 | 602 |
| Total income taxes | 3,303 | 2,186 |
| Profit | | |
| Profit attributable to non-controlling interests | 15 | 2 141 |
| Profit attributable to owners of parent | 3,287 | 2,141 |

Consolidated statements of comprehensive income

| | | (Millions of yen) |
|----------------------------------------------------------------|------------------------------------------|---------------------------------------------|
| | For the fiscal year ended March 31, 2020 | For the fiscal year ended March 31, 2021 |
| Profit | 3,303 | 2,186 |
| Other comprehensive income | | |
| Valuation difference on available-for-sale securities | (18) | 28 |
| Foreign currency translation adjustment | (1,574) | 2,106 |
| Remeasurements of defined benefit plans, net of tax | (100) | 73 |
| Total other comprehensive income | (1,693) | 2,208 |
| Comprehensive income | 1,610 | 4,394 |
| Comprehensive income attributable to | | |
| Comprehensive income attributable to owners of parent | 1,608 | 4,329 |
| Comprehensive income attributable to non-controlling interests | 1 | 65 |

Consolidated statement of changes in net assets Fiscal year ended March 31, 2020

(Millions of yen)

| | | Shareholders' equity | | | | | | |
|------------------------------------------------------|---------------|----------------------|-------------------|-----------------|----------------------------------|--|--|--|
| | Share capital | Capital surplus | Retained earnings | Treasury shares | Total shareholders' equity | | | |
| Balance at beginning of period | 5,640 | 8,744 | 35,962 | (995) | 49,351 | | | |
| Changes during period | | | | | | | | |
| Dividends of surplus | | | (1,420) | | (1,420) | | | |
| Profit attributable to owners of parent | | | 3,287 | | 3,287 | | | |
| Purchase of treasury shares | | | | (0) | (0) | | | |
| Disposal of treasury shares | | | | 0 | 0 | | | |
| Net changes in items other than shareholders' equity | | | | | | | | |
| Total changes during period | 1 | 1 | 1,866 | 0 | 1,866 | | | |
| Balance at end of period | 5,640 | 8,744 | 37,829 | (995) | 51,217 | | | |

| | Accumulated other comprehensive income | | | | | |
|------------------------------------------------------|-----------------------------------------------------------------|--------------------------------------------------|-----------------------------------------------|----------------------------------------------------------|----------------------------------|------------------|
| | Valuation difference on available-for- sale securities | Foreign currency translation adjustment | Remeasurements of defined benefit plans | Total accumulated other comprehensive income | Non- controlling interests | Total net assets |
| Balance at beginning of period | 23 | 1,538 | 102 | 1,663 | 315 | 51,329 |
| Changes during period | | | | | | |
| Dividends of surplus | | | | | | (1,420) |
| Profit attributable to owners of parent | | | | | | 3,287 |
| Purchase of treasury shares | | | | | | (0) |
| Disposal of treasury shares | | | | | | 0 |
| Net changes in items other than shareholders' equity | (18) | (1,560) | (100) | (1,678) | 1 | (1,677) |
| Total changes during period | (18) | (1,560) | (100) | (1,678) | 1 | 189 |
| Balance at end of period | 4 | (21) | 1 | (15) | 317 | 51,519 |

Fiscal year ended March 31, 2021

(Millions of yen)

| | Shareholders' equity | | | | |
|------------------------------------------------------|----------------------|-----------------|-------------------|-----------------|----------------------------------|
| | Share capital | Capital surplus | Retained earnings | Treasury shares | Total shareholders' equity |
| Balance at beginning of period | 5,640 | 8,744 | 37,829 | (995) | 51,217 |
| Changes during period | | | | | |
| Dividends of surplus | | | (1,183) | | (1,183) |
| Profit attributable to owners of parent | | | 2,141 | | 2,141 |
| Purchase of treasury shares | | | | (0) | (0) |
| Disposal of treasury shares | | | | 1 | 1 |
| Net changes in items other than shareholders' equity | | | | | |
| Total changes during period | - | - | 958 | 0 | 958 |
| Balance at end of period | 5,640 | 8,744 | 38,787 | (994) | 52,176 |

| | Accumulated other comprehensive income | | | | | |
|------------------------------------------------------|-----------------------------------------------------------------|--------------------------------------------------|-----------------------------------------------|-------|----------------------------------|---------------------|
| | Valuation difference on available-for- sale securities | Foreign currency translation adjustment | Remeasurements of defined benefit plans | | Non- controlling interests | Total net assets |
| Balance at beginning of period | 4 | (21) | 1 | (15) | 317 | 51,519 |
| Changes during period | | | | | | |
| Dividends of surplus | | | | | | (1,183) |
| Profit attributable to owners of parent | | | | | | 2,141 |
| Purchase of treasury shares | | | | | | (0) |
| Disposal of treasury shares | | | | | | 1 |
| Net changes in items other than shareholders' equity | 28 | 2,086 | 73 | 2,187 | 65 | 2,252 |
| Total changes during period | 28 | 2,086 | 73 | 2,187 | 65 | 3,211 |
| Balance at end of period | 33 | 2,064 | 74 | 2,171 | 382 | 54,731 |

Consolidated statement of cash flows

| | Fiscal year ended | (Millions of yen) Fiscal year ended |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------|-------------------------------------|
| | March 31, 2020 | March 31, 2021 |
| Cash flows from operating activities | 4 220 | 2 700 |
| Profit before income taxes | 4,339 | 2,788 4,789 |
| Depreciation Control of the Control | 4,535 | |
| Increase (decrease) in allowance for doubtful accounts | 35 | (1) |
| Increase (decrease) in provision for bonuses Increase (decrease) in provision for share awards for directors (and other officers) | 17 (0) | (20) 118 |
| Increase (decrease) in retirement benefit liability | 58 | (12) |
| Interest and dividend income | (74) | (65) |
| Interest and dividend meome Interest expenses | 26 | 27 |
| Foreign exchange losses (gains) | (43) | (21) |
| Loss on retirement of non-current assets | 172 | 122 |
| Impairment losses | 156 | 58 |
| Decrease (increase) in trade receivables | (240) | (284) |
| Decrease (increase) in inventories | 609 | (679) |
| Increase (decrease) in trade payables | (7) | (166) |
| Decrease (increase) in consumption taxes refund receivable | (45) | (55) |
| Other, net | (125) | 124 |
| Subtotal | 9,412 | 6,723 |
| | 78 | 70 |
| Interest and dividends received | | (26) |
| Interest paid | (24) | (532) |
| Income taxes paid | (2,635) | |
| Net cash provided by (used in) operating activities | 6,830 | 6,234 |
| Cash flows from investing activities | (6.255) | (4.7(0) |
| Purchase of property, plant and equipment | (6,355) | (4,760) |
| Purchase of intangible assets | (75) | (50) |
| Purchase of investment securities | (1) | (1) |
| Other, net | (49) | (68) |
| Net cash provided by (used in) investing activities | (6,482) | (4,881) |
| Cash flows from financing activities | (61) | (56) |
| Repayments of long-term borrowings | (61) | (56) |
| Purchase of treasury shares | (0) | (0) |
| Proceeds from disposal of treasury shares | 0 (1.420) | - (1.104) |
| Dividends paid | (1,420) | (1,184) |
| Repayments of lease obligations | (182) | (138) |
| Net cash provided by (used in) financing activities | (1,664) | (1,379) |
| Effect of exchange rate change on cash and cash equivalents | (321) | 467 |
| Net increase (decrease) in cash and cash equivalents | (1,637) | 440 |
| Cash and cash equivalents at beginning of period | 15,456 | 13,819 |
| Cash and cash equivalents at end of period | 13,819 | 14,260 |